

September 19, 2017

Application No.: 50/71993-00-005
School: Hickory Elementary
County of Tulare

Mr. Grant Schimelpfening
District Representative
Lindsay Unified School District
371 East Hermosa St.
Lindsay, CA 93247

Dear Mr. Schimelpfening:

The Office of Public School Construction (OPSC) has received concurrence from the district regarding review findings for Hickory Elementary School, OPSC application number 50/71993-00-005. The project is considered closed. OPSC relied upon the fieldwork conducted by Office of State Audits and Evaluations (OSAE) of the district's project financing, expenditures, and certifications to ensure compliance pursuant to Education Code Sections 17072.35, 17074.25, and 17076.10 and School Facility Program (SFP) Regulation Section 1859.106. In addition, the OSAE review examined the district's compliance with applicable SFP Regulations in effect when the Funding Application was received by OPSC, dated September 15, 2008.

The project is a financial hardship new construction project that was funded on a 50 percent State and 50 percent financial hardship apportionment basis. The use of any project savings for financial hardship projects is limited according to SFP Regulation Section 1859.103.

This financial hardship project has savings in the amount of \$64,993. The District has stated that it intends to retain the savings of \$64,993 to reduce the State's financial hardship apportionment on a future project. Additionally, the District has acknowledged that after the three year timeline, any savings remaining, including interest, must be returned to the State.

The review also determined the District incurred additional eligible expenditures per SFP Regulation Sections 1859.74 and 1859.106 and will receive additional site and Department of Toxic Substances Control (DTSC) funding in the amount of \$51,182 pending approval at the next available State Allocation Board meeting.

This final report includes the:

1. Signed Summary of Project Financing and Expenditures
2. State Allocation Board Apportionment Approval
3. Division of the State Architect Plan Approval
4. California Department of Education Final Plan Approval

In order to promote School Facility Program transparency, this report will be posted to our website.

Mr. Grant Schimelpfening

September 20, 2017

Thank you for your assistance and cooperation during the review process. Should you have any questions concerning this report, you may call the Fiscal Services Unit at (916) 376-1771.

Sincerely,

A handwritten signature in black ink, appearing to read "Rick Asbell". The signature is fluid and cursive, with the first name "Rick" being more prominent than the last name "Asbell".

RICK ASBELL, Chief, Fiscal Services
Office of Public School Construction

Enclosures

cc: Tulare County Office of Education
Project file

Summary of Project Financing and Expenditures

District Name: Lindsay Unified School
 School: Hickory Elementary
 County: Tulare
 SFP Application Number: 5071993-00-005
 LPP Application Number: _____
 Date: 6/5/2017

Line		A		B	
		Adjusted Grant		Site Related Grant(s)	
1	LPP State Apportionment	1	\$ -	\$ -	-
2	SFP State Apportionment	2	\$ 7,264,776	\$ 491,026	491,026
3	Financial Hardship Apportionment	3	\$ 7,259,776	\$ 491,026	491,026
4	District Contribution	4	\$ 5,000	\$ -	-
5	Interest	5	\$ 541,809	\$ -	-
6	Total Project Funding	6	\$ 15,071,361	\$ 982,052	982,052
7	Reported Expenditures	7	\$ 15,006,428	\$ 1,033,234	1,033,234
8	Reported Savings	8	\$ 64,933	\$ -	-
9	Reported Adjustment Site Related Grants	9	\$ -	\$ (51,182)	(51,182)
10	Grant Adjustments	10	\$ -	\$ 51,182	51,182
11	Total Review Adjustments	11	\$ -	\$ -	-
12	Revised Expenditures	12	\$ 15,006,428	\$ -	-
13	Net Savings	13	\$ 64,933	\$ -	-
14	Interest Due	14	\$ -	\$ -	-
15	Adjusted Grant to be Returned to the State	15	\$ 64,933	\$ -	-
16	Site Adjustment to be Returned to the District	16	\$ -	\$ 51,182	51,182

Explanations:

Line 10
See Schedules 1 and 2

Line 13 & 15:

This is a financial hardship project and savings of \$64,933 must be returned to the State to reduce the financial hardship contribution on this project. If the District intends to retain the project savings to reduce the State's financial hardship contribution on a future project in the next three years, please check the appropriate box below, then sign and return this form. After the three year timeline, any savings remaining, including interest, must be returned to the State.

- ☐ Option 1: The savings of \$64,933 will be returned to the State to reduce the financial hardship contribution on this project.
- ☒ Option 2: The District's savings amount of \$64,933 will be used to reduce the State's financial hardship contribution on a future project in the next three years.

Line 16:

The District incurred additional eligible expenditures per SFP Regulation Sections 1859.74 and 1859.106 and may receive additional site and hazardous waste/materials removal funding in the amount of \$51,182. Per SFP Regulation Section 1859.106(d), "Any adjustments made pursuant to this Section will be made only if sufficient bond authority is available for the adjustment. If an Unfunded List has been created by the Board, then any adjustments made pursuant to SFP Regulation Section 1859.106(d) will be placed on the Unfunded List." Should the Board approve and place this project on the Unfunded List, this does not constitute a guarantee or commitment of future State funding and should not be relied on in any manner as any kind of representation or indication of future State funding. The State cautions any kind of reliance on the fact that an application has been placed on this list.

These are the final authorized amounts needed to bring the District's accounting records into compliance. Amounts shown supersede all authorized amounts shown on the Office of Public School Construction Fund Release documents.

ON BEHALF OF THE DISTRICT, I CONCUR WITH THIS ANALYSIS AND REQUEST THAT THE OFFICE OF PUBLIC SCHOOL CONSTRUCTION CLOSE ITS BOOKS FOR THIS PROJECT.


 District Representative

6/7/17

Date

Schedule 1
Refund/Reimbursement Summary

District Name: Lindsay Unified School
 School: Hickory Elementary
 County: Tulare
 SFP Application Number: 50/71993-00-005
 LPP Application Number: _____
 Date: 6/5/2017

	A	B	C	D
Line	Grant Adjustment	Adjustments to District Share	Adjustments to State Share	Comments
1	\$ 31,549	\$ -	\$ 31,549	Site Acquisition Increase
2	\$ 19,633	\$ -	\$ 19,633	Site Hazardous Waste Increase
3				
4				
5				
6				
7	Grant Increase (State's Share)		\$ 51,182	

Explanations:

Line 1

Since this was a Financial Hardship project, the state's share includes the financial hardship increase.

Line 2

Since this was a Financial Hardship project, the state's share includes the financial hardship increase.

Line 7

The net grant increase is \$51,182. This amount is due to the District.

Schedule 2
Grant Adjustments

District Name: Lindsay Unified School
 School: Hickory Elementary
 County: Tulare
 SFP Application Number: 50/71993-00-005
 LPP Application Number: _____
 Date: 6/5/2017

	A	B	C	D
Line	Grant Amount	Eligible Amount	Difference (A-B)	Comments
1	\$ 970,000	\$ 1,001,549	\$ (31,549)	Site Related Grant- Underfunded Site Acquisition Grant
2	\$ -	\$ 19,633	\$ (19,633)	Site Related Grant - Underfunded Hazardous Waste grant
3				
4				
5				
6				
7	Total Grant Adjustments:		\$ (51,182)	

Explanations:**Line 1**

The District expended \$1,001,549 for Site Acquisition costs and received a grant for \$970,000. Therefore, the district is eligible for a grant increase totaling \$31,549.

Line 2

The District expended \$19,633 for Hazardous Waste costs and received a grant for \$0. Therefore, the district is eligible for a grant increase totaling \$19,633.

Line 7

The net grant increase is \$51,182. This amount is due to the district.

SAB Meeting: December 10, 2008

New Construction - Adjusted Grant Approval

SCHOOL DISTRICT DATA

Application No: 50/71993-00-005
School District: Lindsay Unified

County: Tulare
School Name: Hickory Elementary

PROJECT DATA

Type of Project: Elementary School
K-6: 321
7-8: 256
9-12:
Non-Severe:
Severe:
Application Filing Basis: District Wide
Number of Classrooms in This Project: 23
Master Acres: 19.1
Existing Acres:
Proposed Acres: 18.1
Recommended Acres: 19.1
Facility Hardship (a): No
Financial Hardship Requested: Yes
Alternative Education School: No
Addition to Existing Site: No
Core Facilities: Multi-Purpose/Kitchen,
Library/Media Center,
Administration, Toilet

ADJUSTED GRANT DATA

New Construction Grant	\$	5,230,407.00
Fire Detection Alarm		6,794.00
Sprinkler System		93,141.00
Site Acquisition		516,026.00
Service Site		733,655.00
Off-Site		457,849.00
Utilities		138,121.00
General Site		579,809.00
Total State Share (50%)		7,755,802.00
District Share (50%)		7,755,802.00
Total Project Cost	\$	15,511,604.00

PROJECT FINANCING

State Share
This Project \$ 7,755,802.00
District Share
Cash Contribution 5,000.00
Financial Hardship 7,750,802.00
Total Project Cost \$ 15,511,604.00

HISTORY OF PROJECT COST AND APPORTIONMENT

	Fund Code	Previously Authorized	Authorized This Action	State Apportionment This Action
<u>State Share</u>				
New Construction/Add. Grant	057-500	\$	\$ 7,755,802.00	\$ 7,755,802.00
<u>District Share</u>				
Cash Contribution			5,000.00	
Financial Hardship	057-500		7,750,802.00	7,750,802.00
Total		\$	\$ 15,511,604.00	\$ 15,506,604.00

Funding Source: Bonds/2006-Nov.

Pursuant to Article 10, Section 1859.90, the District is required to submit a complete Fund Release Authorization (Form SAB 50-05) within 18 months; otherwise, the apportionment will be rescinded.

The District shall ensure that it is in compliance with all applicable laws, regulations and certifications it made on the program forms.

STATE ALLOCATION BOARD

APPROVAL ❖❖❖ DECEMBER 10, 2008

CONSENT

000054



State of California • Arnold Schwarzenegger, Governor
State and Consumer Services Agency

DGS DEPARTMENT OF GENERAL SERVICES

Division of the State Architect - Sacramento Office

7/8/2008 - APPROVAL OF PLAN(S)

MS. Janet Kliegl
LINDSAY UNIFIED SCHOOL DISTRICT
519 E HONOLULU STREET
LINDSAY 93247

Project: NEW LINDSAY E.S. (LINDSAY U.S.D.)
Total Scope of Project: Construction of 1-Classroom Building (Relocatable)

Increment #: 0
Application #: 02-110077
File #: 54-56

Drawings and specifications for the subject project have been examined and stamped by the Division of the State Architect (DSA) for identification on 7/8/2008. This letter constitutes the "written approval of the plans as to safety of design and construction" required before letting any contract for construction, and applies only to the work shown on these drawings and specifications. The date of this letter is the DSA approval date.

Approval is limited to the particular location shown on the drawings and is conditioned on construction starting within one year from the stamped date. The inspector must be approved and the contract information, including the construction start date, must be given to DSA prior to start of construction.

DSA does not review drawings and specifications for compliance with Parts 3 (California Electrical Code), 4 (California Mechanical Code), and 5 (California Plumbing Code) of Title 24. It is the responsibility of the professional consultants named on the application to verify this compliance.

Please refer only to the boxes checked below which indicate applicable conditions specific to this project:

- ☐ Buildings constructed in accordance with approved drawings and specifications will meet minimum required standard given in Title 24, California Code of Regulations, for structural, and fire and life safety.
- ☒ Due to the nature of the building(s), certain precautions considered necessary to assure long service have not been required. In the condition as built, the building(s) will meet minimum required standards for structural, and fire and life safety. The owner must observe and correct deterioration in the building in order to maintain it in a safe condition.
- ☐ Your attention is drawn to the fact that this application was submitted under the provisions of Sections 39140/81130 of the Education Code which permit repairs or replacement of a fire damaged building to be made in accordance with the drawings and specifications previously approved by this office. The drawings and specifications approved for the reconstruction of this building conform to the drawings and specifications approved under application # _____.
- ☐ These drawings and specifications meet the rules, regulations, and building standards in effect at the time of the original approval and do not necessarily comply with rules, regulations, or building standards currently in effect.
- ☐ Due to the nature of the poles, certain precautions considered necessary to assure long service have not been insisted upon. In their condition as built, they will meet minimum required safety standards; however, your attention is directed to the comparatively short life of wood poles. It will be the responsibility of the owner to maintain them in a safe condition.

Application #: 02-110077

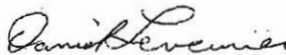
File #: 54-56

- ☐ Bleachers or grandstands constructed in accordance with approved drawings and specifications will meet minimum required standards for structural, and fire and life safety. The owner should provide for and require periodic safety inspections throughout the period of use to ensure framing and other parts have not been damaged or removed. On bleachers or grandstands having bolts, locking or safety devices, the owner shall require that all such components be properly tightened or locked prior to each use.
- ☐ This approval is for the part shown only since the drawings and specifications for the proposed work include only the portion of the building to be partially constructed on the subject site. It is understood that a separate application will be subsequently filed, together with drawings and specifications showing a plot plan and details of work necessary for completion. A contract for completion shall not be let before the written approval of such drawings has been obtained from the Department of General Services.
- ☐ The building(s) was designed to support a snow load of _____ pounds per square foot of roof area. Snow removal must be considered if the amount of snow exceeds that for which the building(s) was designed.
- ☒ This constitutes the written approval certifying that the drawings and specifications are in compliance with State regulations for the accommodation of the disabled which are required before letting any contract for construction. (See Section 4454, Government Code.)
- ☐ Your application for the construction of a relocatable building submitted under the provisions of Section 17293 of the Education Code is hereby approved. This approval certifies that the drawings and specifications are in compliance with state regulations for accommodation of the disabled, structural safety, and fire and life safety. This approval applies only to the drawings and specifications for the foundation system, anchorage of the overhead nonstructural elements, and site work related to this project. Documentation has been received indicating that the building was constructed after December 19, 1979, and bears a commercial coach insignia of approval from the Department of Housing and Community Development (HCD). Confirmation that the construction of the HCD building conforms to the appropriate state regulations is done by others. (See Section 17307, Education Code and Section 4454, Government Code.)
- ☒ Deferred Approval(s) Items:
Fire Sprinkler System.

This Project has been classified as **CLASS 4 & RBIP**. An Inspector who is certified by DSA to inspect this class of project must be approved by DSA prior to start of construction.

Please refer to the above application number in all correspondence, reports, etc., in connection with this project.

Sincerely,



Digitally signed by DAN LEVERNIER
DN: st=CA, l=SACRAMENTO, o=California
Department of General Services, ou=Division of
the State Architect, ou=www.verisign.com/
repository/CPS Incorp. by Ref., LIAB.LTD(c)99,
title=REGIONAL MANAGER, cn=DAN
LEVERNIER, email=dan.levernier@dgs.ca.gov
Date: 2008.07.18 14:18 -0700

for David F. Thorman, AIA
State Architect



cc:
Architect



State of California • Arnold Schwarzenegger, Governor
State and Consumer Services Agency

DGS

DEPARTMENT OF GENERAL SERVICES

Division of the State Architect - Sacramento Office

7/22/2008 - APPROVAL OF PLAN(S)

MS. Janet Kliegl
LINDSAY UNIFIED SCHOOL DISTRICT
519 E HONOLULU STREET
LINDSAY 93247

Project: NEW E.S. (LINDSAY UNIFIED SD)

Total Scope of Project: Construction of Admin bldg., (1) 7 C.R. Bldg/s wing, (1) 8 C.R. Bldg/s wing and (1) 8 CR bldgs kindergarten wing, site work,(incr#1) (2) 24 x 40 Relocatable C.R. Bldg/s, (1) 120 x 40 Relocatable C.R. Bldg/s(incr#2)

Portion of total scope covered by this letter: Admin bldg., (1) 7 C.R. Bldg/s wing, (1) 8 C.R. Bldg/s wing and (1) 8 CR bldgs kindergarten wing, site work,

Increment #: 1

Application #: 02-108954

File #: 54-56

Drawings and specifications for the subject project have been examined and stamped by the Division of the State Architect (DSA) for identification on 7/22/2008. This letter constitutes the "written approval of the plans as to safety of design and construction" required before letting any contract for construction, and applies only to the work shown on these drawings and specifications. The date of this letter is the DSA approval date.

Approval is limited to the particular location shown on the drawings and is conditioned on construction starting within one year from the stamped date. The inspector must be approved and the contract information, including the construction start date, must be given to DSA prior to start of construction.

DSA does not review drawings and specifications for compliance with Parts 3 (California Electrical Code), 4 (California Mechanical Code), and 5 (California Plumbing Code) of Title 24. It is the responsibility of the professional consultants named on the application to verify this compliance.

Please refer only to the boxes checked below which indicate applicable conditions specific to this project:

- ☒ Buildings constructed in accordance with approved drawings and specifications will meet minimum required standard given in Title 24, California Code of Regulations, for structural, and fire and life safety.
- ☐ Due to the nature of the building(s), certain precautions considered necessary to assure long service have not been required. In the condition as built, the building(s) will meet minimum required standards for structural, and fire and life safety. The owner must observe and correct deterioration in the building in order to maintain it in a safe condition.
- ☐ Your attention is drawn to the fact that this application was submitted under the provisions of Sections 39140/81130 of the Education Code which permit repairs or replacement of a fire damaged building to be made in accordance with the drawings and specifications previously approved by this office. The drawings and specifications approved for the reconstruction of this building conform to the drawings and specifications approved under application # _____.
- ☐ These drawings and specifications meet the rules, regulations, and building standards in effect at the time of the original approval and do not necessarily comply with rules, regulations, or building standards currently in effect.
- ☐ Due to the nature of the poles, certain precautions considered necessary to assure long service have not been insisted upon. In their condition as built, they will meet minimum required safety standards; however, your attention is directed to the comparatively short life of wood poles. It will be the responsibility of the owner to maintain them in a safe condition.

Application #: 02-108954


File #: 54-56

- ☐ Bleachers or grandstands constructed in accordance with approved drawings and specifications will meet minimum required standards for structural, and fire and life safety. The owner should provide for and require periodic safety inspections throughout the period of use to ensure framing and other parts have not been damaged or removed. On bleachers or grandstands having bolts, locking or safety devices, the owner shall require that all such components be properly tightened or locked prior to each use.
- ☐ This approval is for the part shown only since the drawings and specifications for the proposed work include only the portion of the building to be partially constructed on the subject site. It is understood that a separate application will be subsequently filed, together with drawings and specifications showing a plot plan and details of work necessary for completion. A contract for completion shall not be let before the written approval of such drawings has been obtained from the Department of General Services.
- ☐ The building(s) was designed to support a snow load of _____ pounds per square foot of roof area. Snow removal must be considered if the amount of snow exceeds that for which the building(s) was designed.
- ☒ This constitutes the written approval certifying that the drawings and specifications are in compliance with State regulations for the accommodation of the disabled which are required before letting any contract for construction. (See Section 4454, Government Code.)
- ☐ Your application for the construction of a relocatable building submitted under the provisions of Section 17293 of the Education Code is hereby approved. This approval certifies that the drawings and specifications are in compliance with state regulations for accommodation of the disabled, structural safety, and fire and life safety. This approval applies only to the drawings and specifications for the foundation system, anchorage of the overhead nonstructural elements, and site work related to this project. Documentation has been received indicating that the building was constructed after December 19, 1979, and bears a commercial coach insignia of approval from the Department of Housing and Community Development (HCD). Confirmation that the construction of the HCD building conforms to the appropriate state regulations is done by others. (See Section 17307, Education Code and Section 4454, Government Code.)
- ☒ Deferred Approval(s) Items:
Fire Sprinkler System.

This Project has been classified as **CLASS 2**. An Inspector who is certified by DSA to inspect this class of project must be approved by DSA prior to start of construction.

Please refer to the above application number in all correspondence, reports, etc., in connection with this project.

Sincerely,



Digitally signed by DAN LEVERNIER
DN: st=CA, le=SACRAMENTO, o=California
Department of General Services, ou=Division of
the State Architect, ou=www.vensign.com/
repository/CPS Incorp. by Ref., LIAB.LTD(c)99,
title=REGIONAL MANAGER, cn=DAN
LEVERNIER, email=dan.levernier@dgs.ca.gov
Date: 2008.07.25 10:27:50 -0700

for David F. Thorman, AIA
State Architect



cc:
Architect



CALIFORNIA
DEPARTMENT OF
EDUCATION

JACK O'CONNELL

STATE SUPERINTENDENT OF PUBLIC INSTRUCTION

October 28, 2008

Lindsay Unified
371 East Hermosa St.
Lindsay, CA 93247

Project Tracking No: 71993-31
Re: Hickory Elementary School
County: Tulare
Square Feet: 28,534
Grade Level: K - 8

Dear Superintendent:

Subject: Supercede Final Plan Approval - New School

The California Department of Education approves the plans with the title sheet date of September 8, 2008, for the above referenced project. The plans were received on October 28, 2008. The plans meet the California Department of Education's standards for educational adequacy (California Code of Regulations, Title 5, et seq. and Education Code 17251(c) and (d)).

It is the responsibility of the school district to meet all requirements concerning toilet facilities, drinking water supply, sewage disposal, food service facilities and other plan elements having primary health and safety implications. The plans should be reviewed by the local health agency having jurisdiction and a written approval should be secured and filed in the school district's records. If the approved project involves work on an existing school building, it is the responsibility of the school district to meet all Federal, State and local requirements relating to the identification, remediation and/or removal of hazardous levels of lead and asbestos containing materials before or during construction. It is the responsibility of the district to complete all of the mitigation measures identified in the documents submitted to the California Department of Education for review.

This letter revises and supercedes the letter issued on September 15, 2008.

The school site for this project is 18.1 usable acres. This represents 94.76% of the California Department of Education's recommended site size of 19.1 acres, as contained in the California Department of Education's "Guide to School Site Analysis and Development(2000)," for the current CBEDS enrollment of the site and the student capacity added by this project as calculated pursuant to SAB Regulation 1859.83(d).

The property approved for acquisition/and or use is 19.98 gross acres of which 18.1 are usable for school purposes. An additional 0 usable acres are available for school use through a joint use agreement. The total usable acres of 18.1 represents 94.76% of the California Department of Education's recommended master plan site size of 19.1 acres as contained in the California

Lindsay Unified
October 28, 2008
Page 2

PTN: 71993-31
Hickory Elementary School

Department of Education's "Guide to School Site Analysis and Development (2000).

The project as approved consists of:

TEACHING STATIONS	GRADE LEVEL	ROOMS	STUDENTS
Classrooms	1 - 6	11	275
Classrooms	7 - 8	5	135
Kindergartens	Kindergarten	4	100
Relocatable Classrooms	1 - 6	2	50
Science Lab	7 - 8	1	27

$$\begin{array}{r}
 K-6 : \frac{11}{2} \\
 \hline
 17
 \end{array}
 \quad
 \begin{array}{r}
 7-8 \quad \frac{5}{1} \\
 \hline
 6 \\
 +17 \\
 \hline
 23
 \end{array}$$

Based on the standards specified in Education Code 17071.25 and the number of teaching stations in the project, the student capacity of this project is 587.

CORE FACILITIES:

Administration
Mechanical

Custodial
Storage

Library
Toilets

$$\begin{array}{r}
 \text{capacity} \\
 17 \\
 \times 25 \\
 \hline
 425 \\
 +162 \\
 \hline
 587
 \end{array}
 \quad
 \begin{array}{r}
 6 \\
 \times 27 \\
 \hline
 162
 \end{array}$$

This supercede adjusts the usable acres as a result of right-of-way street dedications.

Additionally, it includes two additional classrooms not recognized in the previous approval.

The district has certified that this project is either exempt from, or has completed, the California Environmental Quality Act (CEQA) process.

The district has met the requirements of Education Code 17213.1 regarding the preparation of a Phase I environmental assessment or a Preliminary Endangerment Assessment (PEA), and/or the completion of a Response Action, and the Department of Toxic Substances Control has issued a determination letter dated November 20, 2007 indicating that no action or no further action is required for this site.

For projects to be funded under the Leroy F. Greene School Facility Act of 1998, funding requests to the State Allocation Board must be submitted within two (2) years of the date of the initial approval letter. If the district is not seeking financial assistance from the State Allocation Board, the project must commence construction within two (2) years of the date of the initial approval letter. Regardless of the funding source, if, prior to construction, changes are made to the plans that would affect or alter the California Department of Education's original approval (including but not limited to changes in surrounding land uses, the master plan capacity of the project, changes in code and/or regulation, or a subsequent CEQA determination), the plan may be subject to reevaluation using the most recent standards.

Lindsay Unified
October 28, 2008
Page 3

PTN: 71993-31
Hickory Elementary School

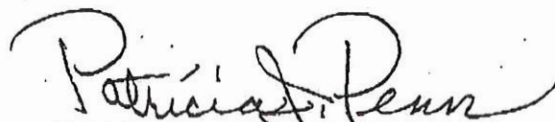
Please contact the consultant identified below if you have questions regarding this letter.

Sincerely,



Fred A. Yeager, Assistant Director
School Facilities Planning Division

DP5130/P4405
cc: Architect



Patricia Jones Penn Ed.D., Consultant
School Facilities Planning Division
(916)324-8989